

Adelaide Convention Centre,  
South AustraliaThursday, 23 October and  
Friday, 24 October 2025**2025 BCCM Leaders' Summit Program – Strong, Sustainable, Purposeful Leadership:  
International Year of Cooperatives edition**

| Time                             | Description   |
|----------------------------------|---|
| <b>Thursday, 23 October 2025</b> |   |
| 6:30–10:30 PM                    | <b>2025 Taste of Australia Dinner and Honour Roll</b> presented by People First Bank<br>MC: Annabel Crabb, Author and Journalist<br><b>Platinum Partner welcome and opening remarks:</b> Steve Laidlaw, CEO People First Bank<br><b>Political address:</b> The Hon Tung Ngo, Member of the Legislative Council<br><b>Guest speaker:</b> Kevin Parry OBE, Chairman Nationwide Building Society – 'March of the mutuals' dinner address<br><b>Venue:</b> The National Wine Centre |
| <b>Friday, 24 October 2025</b>   |   |
| 7:30–9:00 AM                     | <b>Breakfast on the Hill</b> presented by Beyond Bank<br><b>Guest speakers:</b> Her Excellency the Honourable Frances Adamson AC, The Governor of South Australia, David Marshall, CEO Beyond Bank, Chris Burns CSC, CEO Hutt St Centre<br><b>Venue:</b> South Australian Government House  |
| 9:00–9:10 AM                     | Transfers to Adelaide Convention Centre for breakfast delegates   |
| 9:10–9:30 AM                     | <b>Venue:</b> Adelaide Convention Centre<br>Registration and welcome tea and coffee   |
| 9:30–9:40 AM                     | <b>BCCM Leaders' Summit – Welcome to Country</b>  |
| 9:40–9:50 AM                     | <b>Welcome:</b> Melina Morrison, CEO BCCM and Rohan Mead, Chair BCCM  |
| 9:50–10:00 AM                    | <b>Conference opening:</b> The Hon Tom Koutsantonis MP, SA Treasurer, Minister for Energy and Mining  |
| 10:00–10:10 AM                   | <b>Platinum Partner introduction: Strong, Sustainable, Purposeful Leadership</b><br>presented by Royal Automobile Association of South Australia Limited<br><b>Guest speaker:</b> Kathy Gramp, President Royal Automobile Association of South Australia Limited  |
| 10:10–10:30 AM                   | <b>Opening keynote: Growing the co-op and mutual economy in partnership with government</b><br><b>Keynote speaker:</b> Andrew Pakes, Labour (Co-op) MP for Peterborough, UK, Chair, All-Party Parliamentary Group for Mutuals. Mr Pakes is Prime Minister Keir Starmer's appointed envoy for co-operatives and mutuals and a commitment to double the size of the UK co-ops and mutual economy.   |
| 10:30–11:15 AM                   | <b>Opening panel: Why mutuals matter: Partnering with co-operatives and mutuals for inclusive growth and prosperity</b><br><b>Moderator:</b> David Speers, Host ABC Insiders<br><b>Panel:</b> Andrew Pakes, Labour (Co-op) MP for Peterborough, UK, Chair, All-Party  |

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|                | Parliamentary Group for Mutuals, Rohan Mead, Managing Director and Group CEO, Australian Unity, Sheena Jack, Former CEO, HCF, Tim White, CFO Royal Automobile Association of South Australia Limited  |
| 11:15–11:40 AM | <b>Morning tea</b> presented by CEHL  |
| 11:40–1:00 PM  | <b>The Leader Dialogues</b><br><i>Places are strictly limited and allocated at online booking and registration</i><br><b>Dialogue 1: National Agricultural Co-operatives Roundtable – Navigating internal and external threats to co-operative success</b><br>This boardroom style discussion will table current and forecast risks for Australian agricultural co-operatives. Expect discussion of medium to long-term risks general to agricultural businesses and specific to co-operative business structures including trade and tariffs, access to capital, environmental factors, member engagement and corporate threats. How fit for purpose is the legislative and regulatory environment for agricultural co-ops?<br><b>Moderator:</b> Rade Musulin, Principal, Finity<br><b>Invited guest:</b> Jeroen Douglas, Director General, International Cooperative Alliance (ICA)<br><b>Discussants:</b> Brenton Woolston, Managing Director, Almondco, Jamie Higgins, CEO MBL Ben Macnamara, CEO CBH Group, Simon Venus, Partner Piper Alderman, Damian Pretty, Director, Acacia Partners, Samantha Sing Key, Partner – Sustainability Reporting Advisory, Grant Thornton Australia<br><b>Presented by Almondco</b><br><b>Dialogue 2: Talking Shop – Understanding the 'mutual value' to the member/customer</b><br>This roundtable, facilitated by the Mutual Value Lab (Monash Business School), will explore the 'mutual value' of co-ops and mutuals from the customer/member perspective to gain valuable insights into leveraging the 'co-operative brand'. Through guest interviews and an interactive discussion with attendees this workshop will help shape the 'What matters to members' research study.<br><b>Invited guests:</b> Shirine Khoury-Haq, Group CEO The Co-operative Group, Cathy Main, CEO Barossa Co-operative, Ben Facer, Chief Member Officer and Deputy CEO, NGS Super<br><b>Discussants:</b> Professor Tracey Danaher, Department of Marketing, Associate Professor Paul Thambar, Director, Mutual Value Lab,<br><b>Presented by Barossa Co-operative</b><br><b>Dialogue 3: How to maximise impact from community partnerships</b><br>In declaring 2025 the International Year of Cooperatives, the United Nations has highlighted the power of co-operatives and mutuals as vehicles for the economic and social development of people for the second time (the first IYC being 2012). How can co-ops and mutuals multiply their impact through strategic partnerships, including through investment and support for new co-ops and mutuals? A roundtable discussion featuring member case studies. |

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|              | <p><b>Moderator:</b> Michael Pilbrow, Strategic Advisor, BCCM</p> <p><b>Discussants:</b> Peter Lalor, Strategy and New Ventures Beyond Bank, Siobhan Henderson, Head of Social Impact &amp; Strategy Manager, Australian Unity, Liz O'Connell, CEO Kudos Services, Saya Wahrlich, CEO Cooperative Business New Zealand, Katie Innes, Legal Director BAL Lawyers, Karen Hodgson, Facility Manager Cypress View Lodge Limited, Gillian McFee, Program Director, Care Together</p>  |
|              | <p><b>Dialogue 4: Mutual growth through tactical acquisition: The Nationwide Building Society case study</b></p> <p>In March Nationwide acquired Virgin Money for £2.9 billion, significantly altering the financial sector's competitive dynamics. This strategic coup not only elevated Nationwide to the UK's second-largest mortgage lender but also sent a shockwave through the industry, creating a new financial behemoth. In this Chatham House discussion, the Chairman of Nationwide will share exclusive insights in a stimulating conversation about sector growth.</p> |
|              | <p><b>Moderator:</b> Peter Hunt, Managing Partner, Mutuo UK</p> <p><b>In Conversation with:</b> Kevin Parry OBE, Chairman Nationwide Building Society</p>  |
|              | <p><b>Dialogue 5: Mutual investment in affordable housing: Co-operating around housing</b></p> <p>Recent reports suggest national projections on housing supply growth will fall short, making it even harder for ordinary Australians to buy a home. In this roundtable discussion, we will explore solutions to financing co-operative housing from the mutual sector. How can we see more shovel-ready co-op housing developments financed to provide secure housing options for more Australians left out in the cold?</p>   |
|              | <p><b>Moderator:</b> Dr Marcus Spiller, Deputy Chair, National Housing Supply and Affordability Council</p> <p><b>Discussants:</b> Elizabeth Thomas, Managing Director, CEHL, Thomas King, Executive Director, Finance &amp; Investments, CEHL, Adam Vise, A/ CEO – Wealth &amp; Capital Markets, Australian Unity, Mark Love, Legal Director BAL Lawyers, Peter Rutter, Chief Community and Strategy Officer, Beyond Bank, Les Hems, Principal Right Lane Consulting</p>  |
| 1:00–2:10 PM | <p><b>Networking lunch</b></p>   |
|              | <p><b>Business leaders in conversation presented by KeyInvest Limited</b></p>  |
| 2:10–2:15 PM | <p><b>Opening remarks:</b> Craig Brooke, CEO KeyInvest Limited</p>   |
| 2:15–3:10 PM | <p><b>Interviewer:</b> David Speers, Host ABC Insiders</p> <p><b>Guest speaker:</b> Shirine Khoury-Haq, Group CEO The Co-operative Group</p>   |
| 3:10–3:30 PM | <p><b>Afternoon tea</b></p>  |
| 3:30–3:40 PM | <p><b>Power of Co Campaign launch:</b> Melina Morrison, CEO BCCM</p>   |
|              | <p><b>Closing keynote: Making our mark – taking co-ops and mutuals to the next level of influence, traction and action</b></p> <p><b>presented by Almondco</b></p>   |
| 3:40–3:45 PM | <p><b>Platinum Partner introduction:</b> Brenton Woolston, Managing Director, Almondco</p>   |
| 3:45–4:05 PM |  |

# Strong Sustainable Purposeful Leadership

# 2025 BCCM Leaders' Summit

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|              | <b>Keynote speaker:</b> Jeroen Douglas, Director General, International Cooperative Alliance (ICA)  |
| 4:05–4:55 PM | <b>Closing panel:</b> <i>The co-operative and mutual difference: Leveraging mutuality for sustainability and success</i><br>What does it mean to have a triple bottom line business? What organisational forms are best suited to balancing commercial success and social impact? What are the challenges of balancing profitability and purpose? What are the benefits to the Australian and global economy of more co-operatives and mutuals?<br><b>Moderator:</b> Alison Holloway, Principal and Partner, SGS Economics & Planning<br><b>Speakers:</b> Jeroen Douglas, Director General, International Cooperative Alliance (ICA), Professor Simon Wilkie, Dean Faculty of Business and Economics, Monash University, Emily Perry, General Manager Community and Corporate Affairs, Royal Automobile Association of South Australia Limited, Professor Lorenzo Fioramonti, Academic Director, NATIVA |
| 4:55–5:00 PM | <b>Closing remarks:</b> Melina Morrison, CEO BCCM   |
| 5:00–6:00 PM | <b>Networking drinks</b>  |